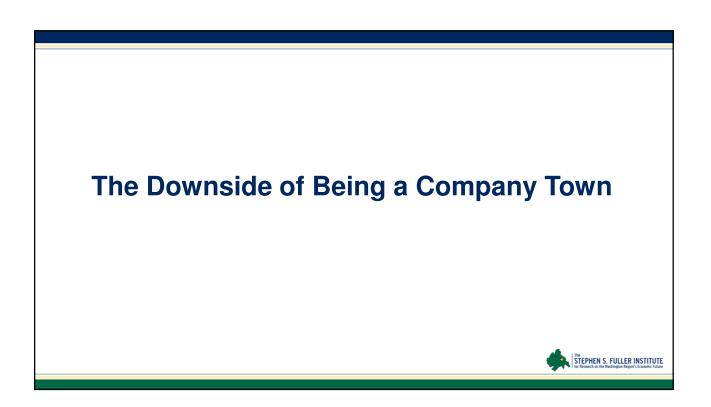


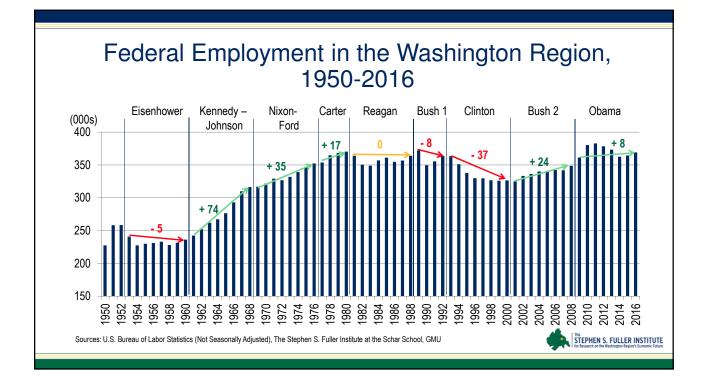
25th Annual Economic Conference Sponsored by George Mason University, Cardinal Bank, the Northern Virginia Chamber and the WBJ

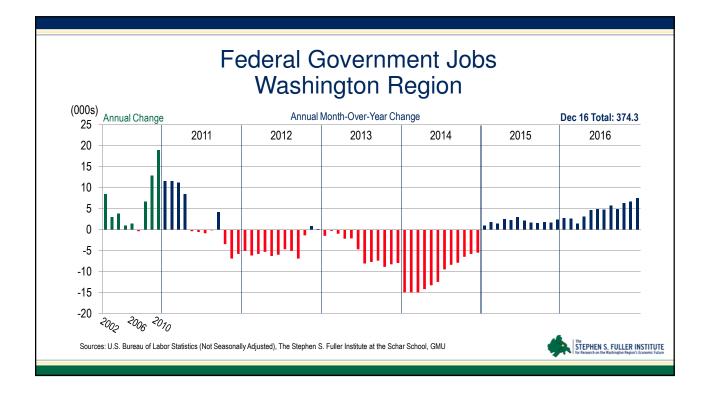
The Roadmap for the Washington Region's Future Economy: Pivoting the Region's Economy Away From Its Federal Dependency—A Progress Report and Assessment

> Stephen S. Fuller, Ph.D. Dwight Schar Faculty Chair and University Professor Director, Stephen S. Fuller Institute Schar School of Policy and Government George Mason University

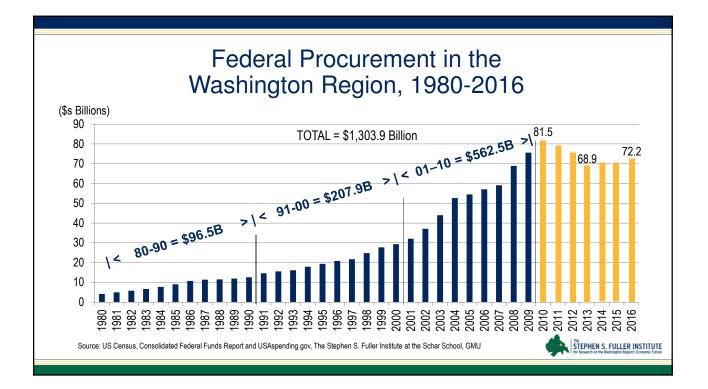
> > <u>February 1,</u> 2017

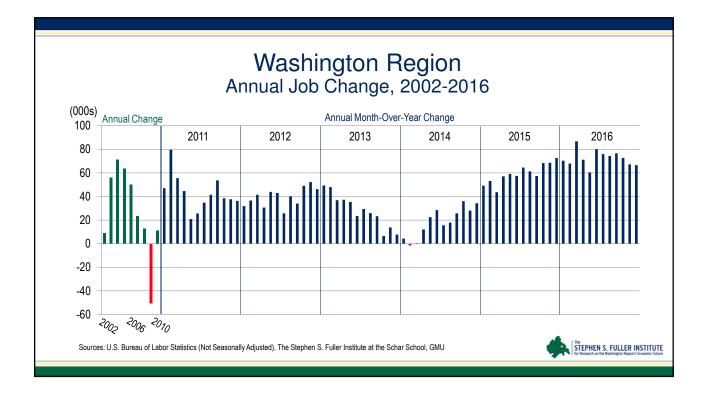


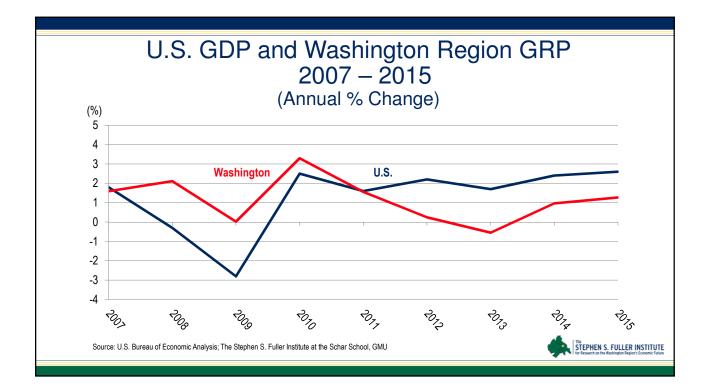




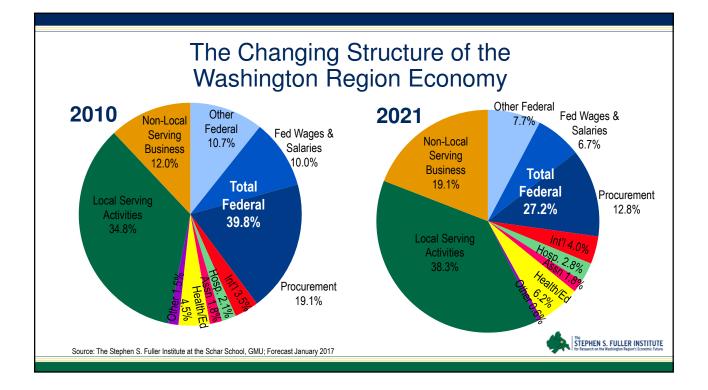
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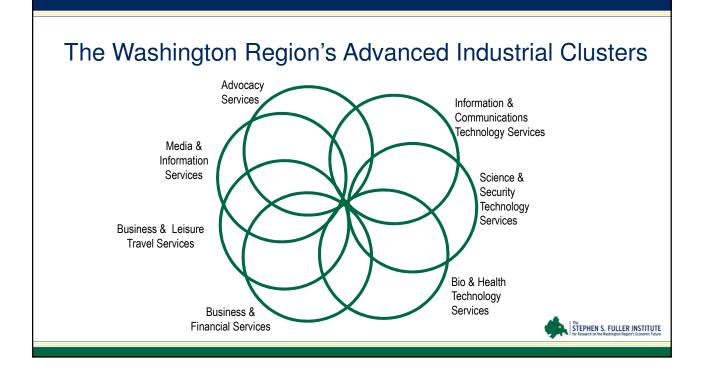








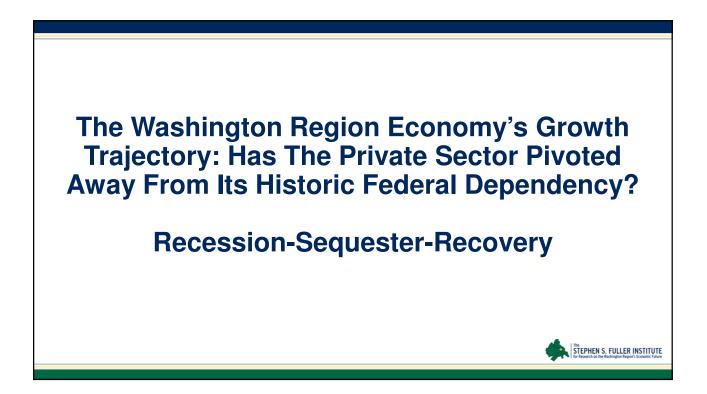


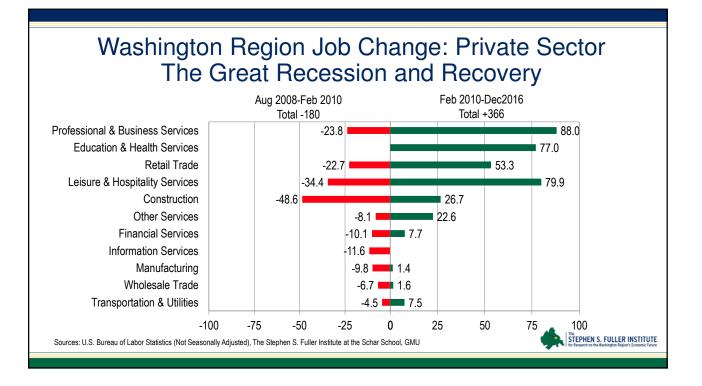


The Washington Region's Advanced Industrial Clusters Job Growth Forecast

<u>Clusters</u>	2014-2025 Job Forecast				
	Low	%	<u>High</u>	%	
Advocacy Services	122,303	5.7	138,868	20.0	
Info & Comm. Tech	213,621	4.5	224,872	10.0	
Sci & Security Tech	135,707	9.6	147,104	18.8	
Bio & Health Tech	58,388	5.4	67,929	22.6	
Business & Fin. Serv.	218,851	15.1	269,053	41.5	
Media & Info Services	36,292	1.5	41,667	16.6	
Business & Leisure T.	87,807	2.2	91,512	6.5	
All Clusters	872,969	7.6	981,005	20.9	
All Jobs in WMA	3,092,270 ¹	4.0	3,402,570 ¹	14.4	
Source: Inforum, University of Maryland, December 2015 ¹ Reflects narrower definition used in QCEW jobs data Kerken of the Recherging Report Corner: Flater					

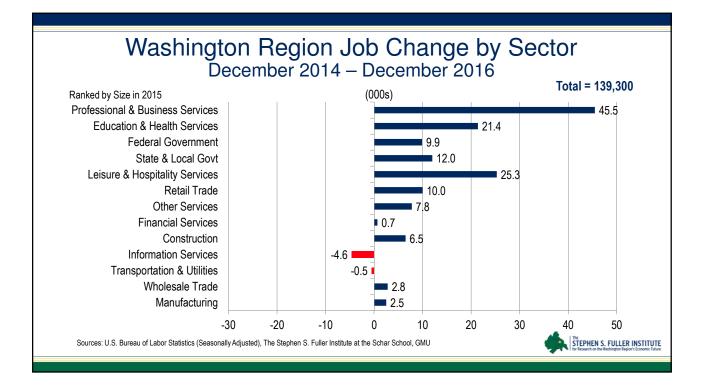
The Washington Region's Advanced Industrial Clusters Job Growth Forecasts (percent change over the period indicated)					
<u>2</u>	<u>003-2014</u>	<u>2014-2</u> Low ¹	2025 High²		
Sum of Clusters	14.6%	7.6%	20.9%		
Total Metro Job Growth	9.3%	4.0%	14.4%		
US. Job Growth	5.1%	9.5%	9.5%		
¹ continuation of 2011-2014 trends.					
² reflecting historic growth patterns plus reversals based on national forecasts for declining clusters.					
Source: Inforum, University of Maryland, December 2015			The STEPHEN S. FULLER INSTITUTE for Research on the Wachington Region's Economic Future		
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Washington Region Job Change: Private Sector Recession and Recovery: Aug 2008-Dec 2016 (percent distribution)

<u>Sector</u>	Jobs Lost	Jobs Gained
Education and Health Services	N/A	21.1%
Retail Trade	12.6%	14.6%
Leisure & Hospitality Services	19.1%	21.8%
Subtotal	31.7%	57.5%
Professional & Business Services	13.2%	24.1%
All Other Jobs	55.1%	18.5%
Totals	100.0%	100.0%
Totals Source: U.S. Bureau of Labor Statistics; The Stephen S. Fuller Institute a		100.0%



The Washington Region's Advanced Industrial Clusters March 2014 – March 2016

<u>Clusters</u>	Job Change	<u>% Change</u>	<u>% of Total</u>		
Advocacy Services	3,300	2.9%	3.2%		
Info & Comm. Tech	4,120	2.0	4.0		
Sci & Security Tech	- 420	- 0.4	- 0.4		
Bio & Health Tech	1,280	10.4	1.3		
Business & Fin. Serv.	5,030	2.8	4.9		
Media & Info Services	- 690	- 2.4	- 0.7		
Business & Leisure T.	1,410	2.0	1.4		
All Clusters	14,030	1.9%	13.7%		
Non-Cluster, Private	76,010	4.9	74.4		
Total Government	12,160	1.8	11.9		
All Jobs in WMA	102,200	3.5%	100.0%		
Source: U.S. Bureau of Labor Statistics (Quarterly Census of Employment and Wages); The Stephen S. Fuller Institute at the Schar School, GMU 🥠 February on the Recharge Region Economic Nature					



